

Strategic Principles for the formation of the ORI  
UTK/UTIA Faculty Senate President's Council

The faculty of a university hold a particular responsibility for the educational mission, excellence, and integrity of the academic programs they represent. To that end, we propose these strategic principles to help guide the founding and development of the Oak Ridge Institute. It is our hope that the faculty, staff, and students who become a part of the Oak Ridge Institute experience true excellence in education, research, and service through sustainable, long-term partnerships that serve the needs of the State of Tennessee and support the greater good of humanity.

- The ORI should strengthen the departments and the overall academic reputation of UTK.
- The ORI should protect and foster excellent graduate education.
- The ORI should be built on a fair and equitable cost model and commit to annual, transparent reporting of all UTK, taxpayer, grant, and donor dollars.
- The chief academic officer of UTK has authority over the academic programs and initiatives included in the ORI.