# FY 2022-23 Budget Update

Preliminary Budget Presentation to Faculty Senate April 27, 2022



#### Revenues

| Model Element          | Allocation Basis  |
|------------------------|---|
| Undergraduate tuition  | <ul> <li>Allocate to college of record (20%) and college of instruction (80%)</li> </ul>  |
| Graduate tuition       | <ul> <li>Allocate to college of record (20%) and college of instruction (80%)</li> </ul>  |
| Financial Aid          | <ul> <li>Direct Financial Aid: Recognize / assign directly based on program</li> <li>General Aid: Allocate in proportion to tuition</li> </ul>  |
| Fees                   | Recognize / assign 100% of program and course fees to units where they originate  |
| Indirect Cost Recovery | ■ IDC allocated to colleges with support funding to ORIED for multi-disciplinary investments and the support of all colleges.   |
| State Appropriations   | <ul> <li>Undergraduate Instruction (43.5%): Undergraduate credit hours instructed</li> <li>Undergraduate Student Success (17.5%): Undergraduate degrees completed</li> <li>Graduate Student Success (21.0%): Graduate degrees completed</li> <li>Research Support (18.0%): Grants and Contracts Revenues</li> </ul> |

### **Support Unit Costs**

| Cost Pool                 | Support Units  | Allocation Metric                   |
|---------------------------|--|-------------------------------------|
| Academic Support          | Chancellor's Honors, Continuing Studies, Distance Learning, Educational Advancement, Graduate School, Military Science & Leadership, Provost & Sr. Vice Chancellor, Teaching & Learning Innovation, Access and Diversity Funds, Center for Global Engagement | Student & Faculty Headcount         |
| Administrative<br>Support | Associate VC Finance and Admin, Budget and Finance, Bursar's Office, Business Services, Chancellor, General Support, Institutional Memberships, Institutional Research, McClung Museum, Direct Support   | Direct Expenditures                 |
| Employee<br>Services      | Human Resources, Staff Benefits  | Faculty & Staff FTE                 |
| Facilities                | Facilities Services  | Net Assignable Square Feet (NASQFT) |
| IT                        | Office of Information Technology   | Total Headcount                     |
| Libraries                 | Libraries  | Faculty & Student Headcount         |
| Public Safety             | Assoc VC Public Safety/Chief, Campus Police, Emergency Management Services, Environmental Health & Safety  | Total Headcount                     |
| Research                  | Research & Sponsored Support, Research Development, Research Integrity, Sponsored Projects Accounting, The Science Alliance, VC Research and Engagement, Natl Inst Bio Math Syn (NIMBIoS)  | Grants & Contracts Revenue          |
| Student Services          | Enrollment Management, Student Life  | Student Credit Hours                |
| Utilities                 | Utilities  | (NASQFT)                            |
| UT System                 | UT System Charges, UTK UTRF Charge   | Direct Expenditures                 |
| Foundation<br>Charges     | UTK Foundation Charge  | Direct Expenditures                 |

## A 15% participation fee will be assessed on tuition and state appropriations revenue allocations in order to create a pool of available funding. Uses of funding include:

- Supplemental University Funding is a common feature of nearly all incentive-based budgeting models as there are core academic offerings at any research university that simply do not generate enough revenue to meet expenses. The need for University Funding should not be viewed as a value judgment on a unit's worth or productivity. The University, as a whole, benefits from its broad portfolio of academic programs. Some programs will require strategic, differential investment and support.
- A Strategic Investment Pool will provide resources for strategic initiatives. Funds are accessible by proposal. The Executive Budget Committee will review proposals and make selections for awards.



## FY 2022-23 Budget Summary

|                          | Colleges | Other Academic<br>Units | Auxiliaries &<br>Service Ctrs | Support Units | Other  | Total     |
|--------------------------|----------|-------------------------|-------------------------------|---------------|--------|-----------|
| Revenue                  | 676,219  | 10,417                  | 247,733                       | 64,439        | 17,317 | 1,016,125 |
| Direct Costs             | 407,664  | 10,618                  | 242,462                       | 322,955       | 4,497  | 988,196   |
| Support Unit Costs       | 236,696  | 5,020                   | 19,891                        | (258,516)     | -      | 3,091     |
| Participation Fee        | 90,465   | 404                     | -                             | -             | -      | 90,869    |
| Margin after fee payment | (58,606) | (5,625)                 | (14,620)                      | -             | 12,820 | (66,031)  |
| University Funding       | 69,579   | 6,160                   | 14,620                        | -             | -      | 90,359    |
| Margin after payments    | 10,973   | 535                     | -                             | -             | 12,820 | 24,328    |



## FY 2022-23 Budget Summary

| III tilousalius           | Colleges | Other Academic<br>Units | Auxiliaries &<br>Service Ctrs | Support Units | Other  | Total     |
|---------------------------|----------|-------------------------|-------------------------------|---------------|--------|-----------|
| Tuition & Fees            | 375,510  | 840                     | (16,166)                      | 49,070        | -      | 409,254   |
| Appropriations            | 268,704  | 3,168                   | -                             | 11,893        | 17,317 | 301,082   |
| Grants & Contracts        | -        | -                       | -                             | 130           | -      | 130       |
| Other                     | 32,005   | 6,409                   | 263,900                       | 3,346         | -      | 305,660   |
| Total Revenue             | 676,219  | 10,417                  | 247,733                       | 64,439        | 17,317 | 1,016,126 |
| Wages & Benefits          | 353,349  | 6,109                   | 102,909                       | 186,499       | -      | 648,867   |
| Operating                 | 54,315   | 4,509                   | 139,553                       | 136,455       | 4,497  | 339,329   |
| <b>Total Direct Costs</b> | 407,664  | 10,618                  | 242,462                       | 322,955       | 4,497  | 988,196   |
| Support Unit Costs        | 236,696  | 5,020                   | 19,891                        | (258,516)     | -      | 3,091     |
| Participation Fee         | 90,465   | 404                     | -                             | -             | -      | 90,869    |
| Margin                    | (58,606) | (5,625)                 | (14,620)                      | -             | 12,820 | (66,031)  |

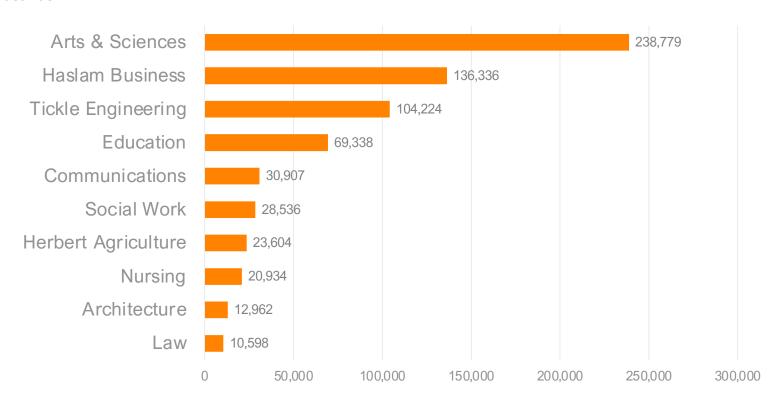


# **College Summary**

|                     | Revenue    | Direct Costs Support Costs |            | Part. Fee | Margin      |
|---------------------|------------|----------------------------|------------|-----------|-------------|
| Architecture        | 12,962     | 10,941                     | 5,345      | 1,641     | (4,963)     |
| Arts & Sciences     | 238,779    | 141,584                    | 80,702     | 34,448    | (17,936)    |
| Communications      | 30,907     | 14,705                     | 9,759      | 4,553     | 1,892       |
| Education           | 69,338     | 37,900                     | 24,578     | 9,984     | (3,120)     |
| Law                 | 10,598     | 16,448                     | 5,999      | 1,497     | (13,343)    |
| Nursing             | 20,934     | 16,122                     | 6,770      | 2,594     | (4,551)     |
| Social Work         | 28,536     | 14,829                     | 7,098      | 3,997     | 2,612       |
| Herbert Agriculture | 23,604     | 12,115                     | 9,847      | 3,498     | (1,854)     |
| Haslam Business     | 136,336    | 78,655                     | 35,086     | 16,128    | 6,469       |
| Tickle Engineering  | 104,224    | 64,366                     | 51,552     | 12,127    | (23,812)    |
| TOTAL               | \$ 676,219 | \$ 407,664                 | \$ 236,736 | \$ 90,465 | \$ (58,606) |

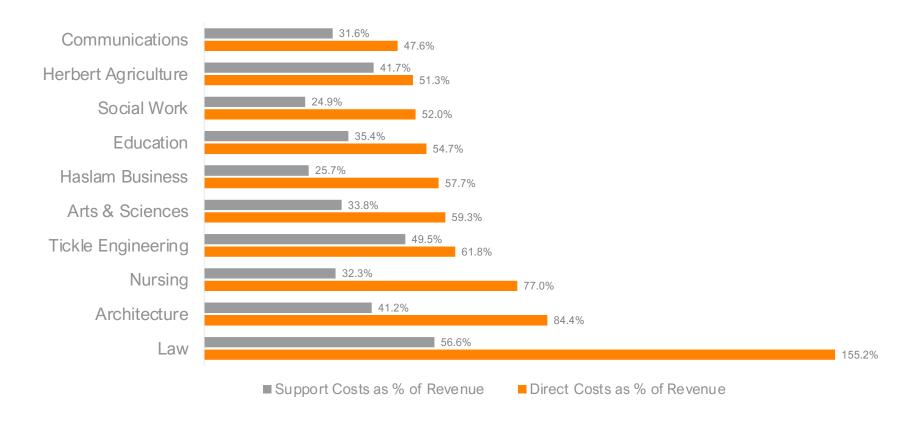


## **Total Revenue by College**





#### Costs as % of Revenue





#### **Support Unit Summary**

|                        | Revenue    | Direct Costs | Net Costs   | % of Total |
|------------------------|------------|--------------|-------------|------------|
| Academic Support       | 789,379    | 15,813,063   | 15,023,684  | 5.8%       |
| Administrative Support | 1,787,839  | 29,093,537   | 27,305,698  | 10.6%      |
| Employee Services      | -77,363    | 10,548,923   | 10,626,286  | 4.1%       |
| Facilities             | 18,083,171 | 61,713,740   | 43,630,569  | 16.9%      |
| OIT                    | 7,142,000  | 29,533,293   | 22,391,293  | 8.7%       |
| Libraries              | 3,736,468  | 27,702,714   | 23,966,246  | 9.3%       |
| Public Safety          | 19,403     | 15,269,222   | 15,249,819  | 5.9%       |
| Research               | -673,112   | 20,280,446   | 20,953,558  | 8.1%       |
| Student Services       | 33,631,076 | 70,373,144   | 36,742,068  | 14.2%      |
| Utilities              | -          | 22,255,553   | 22,255,553  | 8.6%       |
| Systems Charge         | -          | 10,105,000   | 10,105,000  | 3.9%       |
| Foundation Charge      | -          | 10,266,043   | 10,266,043  | 4.0%       |
| Total                  | 64,438,861 | 322,954,678  | 258,515,817 |            |

